



John Russo
City Manager
City of Alameda

Dear Mr Russo,

I am pleased to have the opportunity to meet with you to discuss a proposal to conduct a review of the City of Alameda's Water Rescue Program within the fire department.

My fee for consultation is \$195.00 per hour plus reasonable costs for reimbursement of mileage and expenses (w/receipts). I estimate this project can be completed in a reasonable time frame (approx. 60 days) and not to exceed 100 hours.

I have attached a draft of copy for discussion. Please feel free to contact me anytime at 916-799-9710.

Sincerely,

Ruben Grijalva, Principal
FireChiefs.com LLC